

Transformational Growth Opportunity for 1Spatial



Customer and partner credibility



Significantly growing market



Market leading software platform

Overview & Highlights

Why we are needed



- **No register** of all the pipes and cables
- Fatalities and cost to UK economy £1.2bn p.a.
- UK Gov. creating register **National Underground Asset Register**
- **650+ asset providers** (utilities, local authorities)
- Contract WIN for 1Spatial software platform for £6.5m
 - Sharing data
 - Different systems
 - **Formats**
 - Data quality
 - Update
- **Replicable** across other infrastructure projects and geographies



Who we are

- Software and solutions company helping our customers to make critical decisions from location data
- Solutions address agendas such as health and safety and sustainability
- Market leading software platform for Location Master Data Management (LMDM)

Powerful Partners













Over 1,000 Customers

ADOT MUSES



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engie



Cal OES

Rural Payments Agency











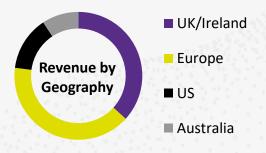






Revenues







Customers and partners

- ➤ A number of significant high-value contracts signed in FY 2022 providing good platform for future years
- > Term licence ARR increased by 160%
- ➤ US revenue growth of 37%
- Strong growing pipeline of prospects

Market leading platform

- Investment in LMDM platform
 - More data types
 - 3D capability
 - Multi-Tenancy cloud platform (one to many) development

*at constant currency



New customer wins in all regions including multi-year licence-based contracts



















Growth from existing customers including multi-year licence-based contracts







Overview & Highlights

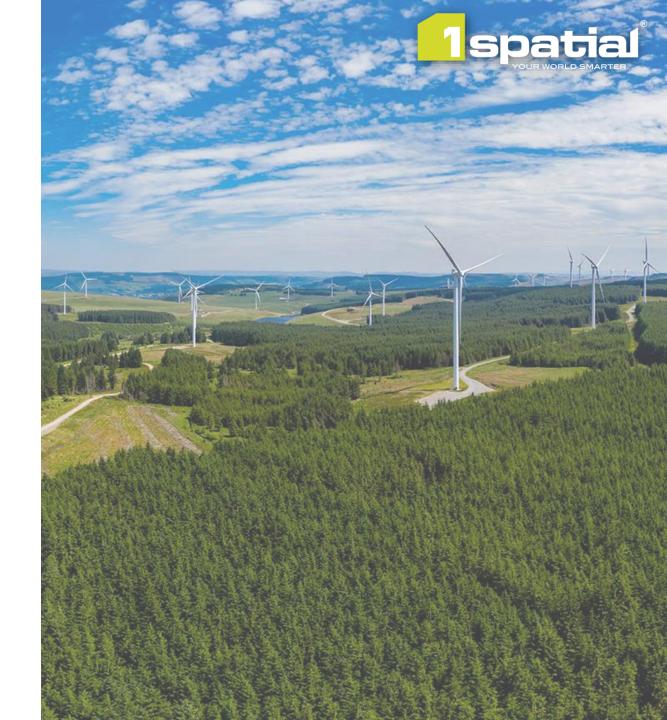
Agency



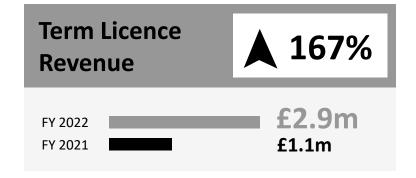


FINANCIAL REVIEW

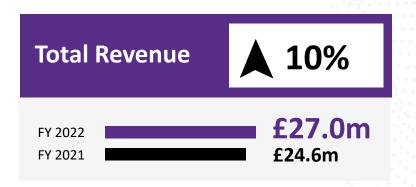
FY22



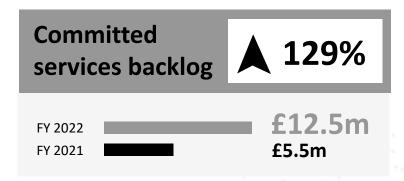
FY22 Financial Highlights











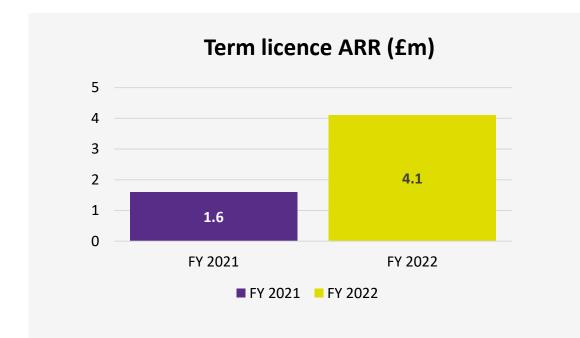


* Annualised Recurring Revenue at constant currency



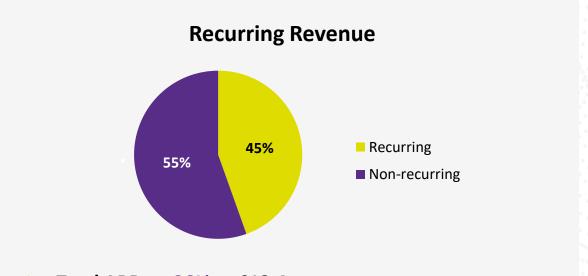
Growth in Annualised Recurring Revenues

Term licence ARR up 160%



Term licence ARR* grew significantly in FY 2022

- 2 major UK contracts added £1.7m ARR
- Wins in US and Australia contributed to growth



- Total ARR up 26% to £13.4m
- **High renewal rate** improved to **93%** (90%)
- Committed services revenue (backlog) increased from £5.5m to £12.5m
- **Growth** in **ARR** and **services backlog** provides strong support to FY 2023 revenue

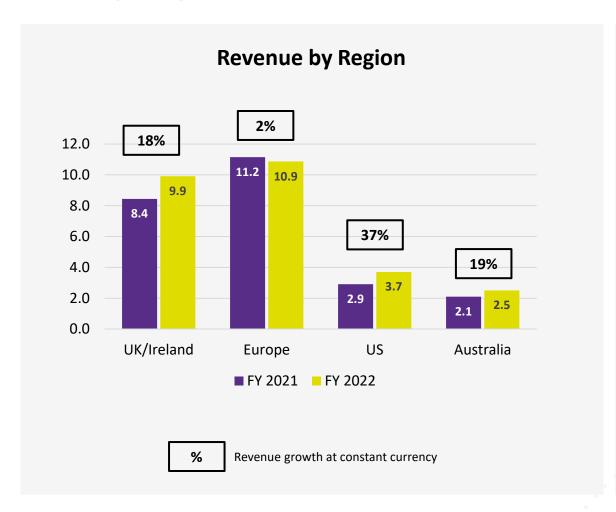
^{*} Term licence Annualised Recurring Revenue ("ARR") is the annualised value at the year-end of committed recurring contracts for licences at constant currency

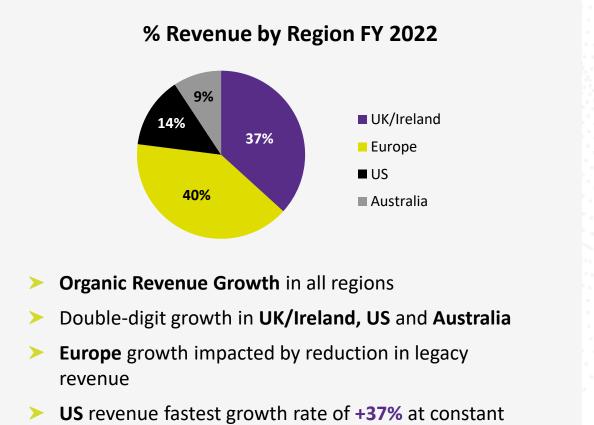


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Regional revenue growth

Solid organic growth





Summary profit and loss account/margin

Robust financial performance

- Increased spending on innovation, sales and delivery capacity
- Gross margin 52% (FY21: 53%, 52% excluding Covid support £0.3m in prior year)
- Adjusted EBITDA* margin up to 15.5% (FY21: 14.8%)
- Reported first profit before tax for over a decade

| SUMMARISED P&L | FY 2022 | FY 2021 |
|--|---------|---------|
| | £000 | £000 |
| Revenue | 27,027 | 24,600 |
| Gross Profit | 13,949 | 13,149 |
| Adjusted EBITDA | 4,182 | 3,632 |
| Less: depreciation and amortisation | (3,441) | (4,114) |
| Less: share-based payment charge | (326) | (272) |
| Less: strategic, integration and other non-recurring items | - | (492) |
| Operating Profit/(loss) | 415 | (1,246) |

* Adjusted EBITDA is a company-specific measure which is calculated as operating profit/(loss) before depreciation (including right of use asset depreciation), amortization and impairment of intangible assets, share-based payment charge and strategic, integration, and other non-recurring items.



Cash flow

Positive operating cash generated

- Normalised operating cash generated* of £3.1m (FY21: £3.5m) adjusted for:
 - £0.3m one-off cash costs on prior year restructuring
 - Benefit of £0.3m Covid support and £0.4m tax deferrals in prior year
 - **£0.3m** of reversals in current period
- Increased investment in R&D of £2.4m (FY21: £2.1m)
- > Net cash at year-end of £3.2m (FY21: £4.3m)

| SUMMARISED CASH FLOW | FY 2022 | FY 2021 |
|---|---------|---------|
| | £000 | £000 |
| Adjusted EBITDA | 4,182 | 3,632 |
| Working capital adjustments | (1,685) | 757 |
| Cash generated from operations after strategic, ntegration and other non-recurring items | 2,497 | 3,983 |
| Add back: strategic, integration and other non-recurring ems | 294 | 173 |
| Cash generated from operations before strategic, ntegration and other non-recurring items | 2,791 | 4,156 |
| Adjustments for: Covid cash support in 2021/reversal in 022 | 265 | (699) |
| Normalised* operating cash flow | 3,056 | 3,457 |

*Adjusted for impact of one-off cash costs on prior year restructuring and for impact of Covid cash support received in FY 2021 and reversals in FY 2022

Positive financial performance

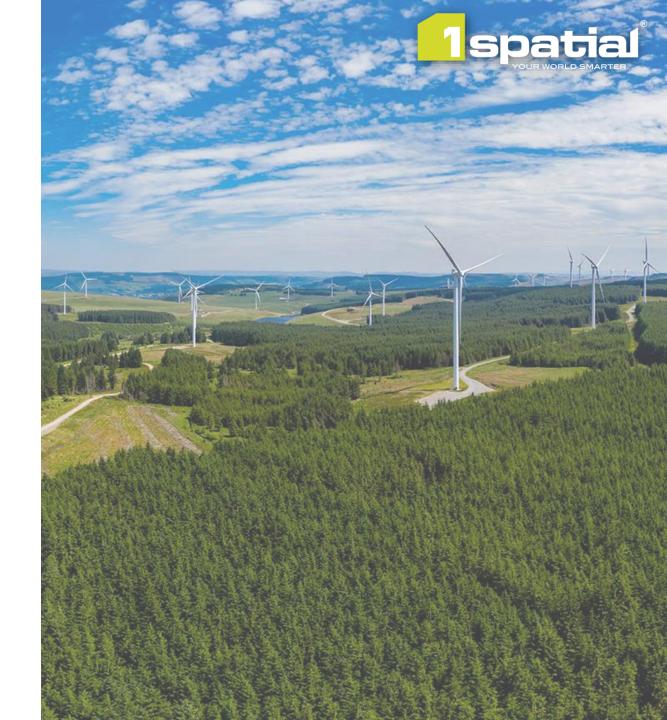
Focus on securing higher value contracts to drive revenue growth

- Excellent progress on strategic financial goals
- > Term licence ARR up 160% to £4.1m following focus on recurring licence growth
- > 26% growth in total ARR and 10% growth in total revenue
- 15% increase in Adjusted EBITDA achieved while continuing to invest in technology, sales and delivery capacity





OUR MARKET, PROPOSITION & PROGRESS



Demand for up-to-date location data has never been greater

Organisations are using location data to make better decisions

Saving time and money, addressing the green agenda, and ultimately, saving lives...



Overview & Highlights

Plan for electric vehicles and other green energy sources



Maintaining the nation's flood defences



Improving response times for emergency services

Significantly growing market opportunity



Key Market Drivers Growth

Environmental, Social and Governance (ESG)

- ➤ 169 targets to measure and achieve
- Mapping and location data playing a significant role
- A Need for improved data quality, driven by the UN



Digital Economy

- Drive for digital representation of assets (digital twins)
- Greater need to share data across organisations and the public sector
- Increasing demand for Cloud First and SaaSenabled solutions



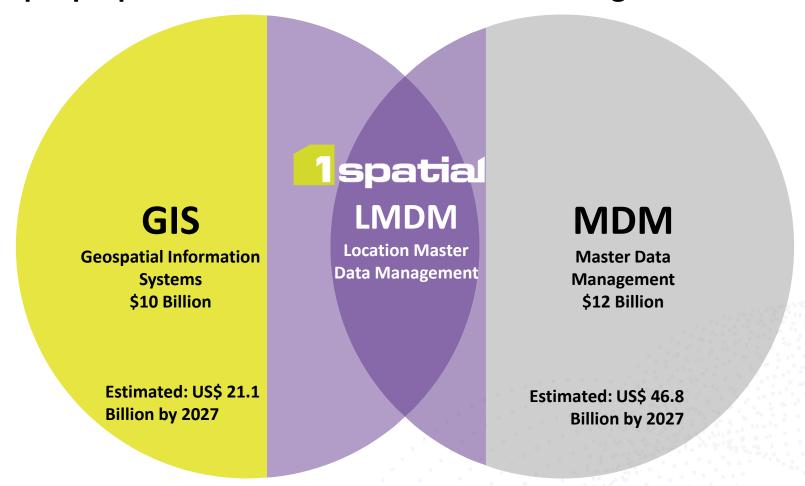
Government Investment Investment Investment Initiatives

- US\$1.2 Trillion infrastructure investment USA
- ➤ £600 Billion investment Build Back Better — UK
- ➤ €750 Billion stimulus fund European Commission
- ➤ US\$500 million funding for Next Generation 911 projects



Our Market

A unique proposition - Location master data management is the future





US Addressable Market Opportunity

Next Generation 9-1-1 (NG911) - Accurate data for emergency services to improve response times



Problem we are solving

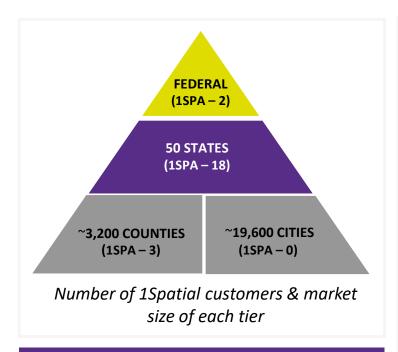
- Ensuring compliance with NENA standards in the USA for NG911 which includes accuracy of data (Spatial and non-spatial)
- Ensuring mirror image of data held by the State and the counties, cities and Public
 Safety Answering points (PSAPS)
- Critical spatial data issues include boundary overlaps between Public Safety Answering points
- Spatial solution Validates data for accuracy and compliance with standards. Data needs to be validated regularly to check for changes.

Evidence we are winning

- Won 7 NG911 State Tenders in the last 18 months with a pipeline of future deals
- We are gaining significant credibility in this space with our NG911 Business Application
- US\$500 million funding for Next Generation 911 projects



US Opportunity: NG911 addressable market



In 2017 we had only 1 client in the **USA (US Census)** We now have 23 and many in the pipeline

Scalable Opportunity for NG911

US States

With 50 states the addressable market is US\$7.5m

US Counties and Cities

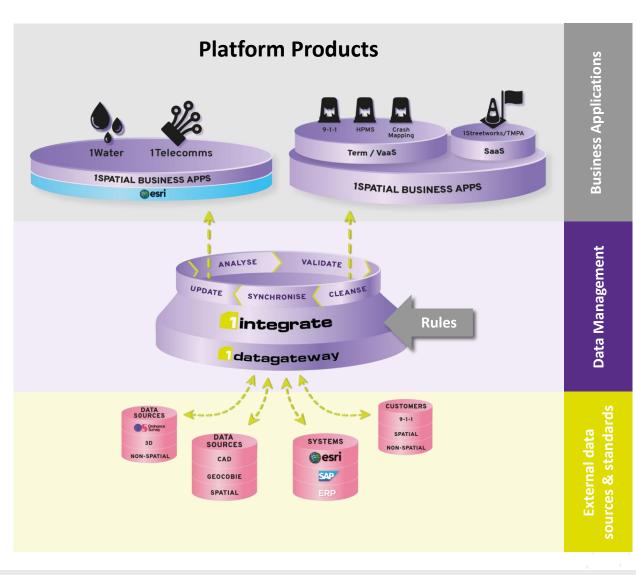
- All Cities and Counties can validate their own PSAP location data, prior to submission up to the State
- 1Spatial to provide lower cost Validation as a Service (VaaS) Business App for NG911 for Cities and Counties
- With 23,000 cities and counties the addressable market US\$100million+
- Pilot trials in H2

Other scalable current opportunities for the States

- Data Management: Spatial Data Infrastructure US\$300k ARR
- Business Apps: HPMS, Crash Mapping, Traffic Count each at approx. US\$150k ARR
- Solutions to states approx. US\$1m per State.
- Addressable market of US\$50million



Our market leading platform for Location Master Data Management



Benefits of our Platform



Data sharing/Collaboration

Financial Performance

- Data/system Agnostic
- Enabler in the Ecosystem
- Create new data sets from existing data



Automated approach to data validation

- Consistent, accurate data which is up to date
- Process huge quantities of complex data at speed including 3D data
- Self service validation



Efficiencies

- Save time and money
 - Automation
 - Self-service portal
 - Create new data sets out of existing data



Journey to more multi-tenancy SaaS based revenues

Data Management

Targeting: Large, complex digital transformation opportunities

E.g. National maps of for environmental planning and public services

- Multi-million £ deals, multi-year, longer sales cycle, often services intensive
- Increasingly providing us with credibility in the market
- Targeted via Partners we are the key enabler/ingredient
- Increasing interest with increased number of tenders and approx. 80% success rate

Business Apps

Targeting: High value, sector specific business problems

E.g. 1Water, 1Telecomm, Next Generation 9-1-1 (NG911) **Traffic Management Plan Automation**

- Average license/deal size in excess of £100k ARR, shorter sales cycles and implementation services
- Where we have sector knowledge and/or repeatable rules e.g. NG911
- Targeted mainly direct
- "Validation as a Service" with zero services



FY23 Objectives & Outlook



Expand our partnership strategy



Increase sales and marketing capacity in US to capture the opportunity



Launch initial VaaS and SaaS offerings in H2, to increase our addressable market



Grow recurring revenue, EBITDA margins and increase cash conversion

- Strong growing pipeline of prospects, combined with increased ARR and committed revenue
- Trading in the current financial year has started positively
- While cognisant of inflationary cost pressures, the Board remains confident in FY 2023 results - in line with current expectations





Transformational Growth Opportunity for 1Spatial



Customer and partner credibility



Significantly growing market



Market leading software platform

APPENDIX



GROWTH STRATEGY – THREE PILLARS

Innovation

Building differentiation and increasing our addressable market

- Success with 1Data Gateway our cloud enabled secure portal to share data
- Continued investment in core solutions and 3D capability to **1Integrate** and **UK patent** for 1Integrate
- Cloud platform progressing to launch to accelerate growth. Increase addressable market with 'Validation as a Service' (VaaS) type of applications e.g. NG911

Customer Relationships

Overview & Highlights

Successful execution of Land and **Expand strategy, driving growth**

- Successful **new wins**, in all markets
- Multiple expansion deals secured
- Good strong pipeline of opportunities

Smart Partnerships

Delivering strong win rate and uplift in contract values

- New powerful partners: Atkins, Landmark and Qinetiq
- Hired Global Head of Partners
- Increasingly strong partnerships being created with Global Leader Esri
- New relationships being established with mainstream providers



Environmental

- Electric car charging points in some of our office car park.
- Paris (France) and Vienna (US) offices are energy efficient "green" buildings
- Recycling initiatives across our offices
- > Source recycled stationary and other office supplies
- Our website is climate neutral, with a fully traceable offsetting scheme
- Donations to various charities including MapAction, the Woodland Trust and Earth Day.
- > We are certified to ISO 14001:2015 (UK)
- > Established environmental committee to support our environmental objectives.



- Donations to charities including DEC in support of the Ukraine crisis, the Cambridge Rape Crisis Centre
- Mental health and wellbeing workshops and activities; Various 'Get Active' challenges
- > We promote equality and diversity in the workplace
- Ongoing celebrations for International Women's Day, Mental Health Awareness Week, World Food Day, Thanksgiving, Diwali and more.
- Flexible working for staff, including enhanced maternity and paternity leave; Menopause support for women
- Established social and community committees to facilitate various activities and events



- Certified to Cyber Essentials Plus (UK)
- We are working towards ISO 27001:2013 certification (UK)
- ISO 9001:2015 certified (US/ UK)
- Adherence to the Code for Corporate Governance for Small and Mid-Sized Quoted Companies (QCA)
- We have an established governance committee to support our environmental objectives.



Board of Directors

Claire Milverton – Chief Executive Officer

Claire has been CEO of 1Spatial since January 2017 having previously been the CFO. Claire is passionate about leading and working collaboratively; making the best of her team's skills to create a great organisation and a positive culture - extending this approach to all other stakeholders including customers and partners. Having worked in finance, Claire is no stranger to issues in relation to poor quality data and recognises the importance of getting an excellent return on the data investment. She is a great believer in good data governance and building innovative solutions that can then capitalise on the high-quality data underpinning the solution. Claire has had a significant number of years in the technology sector from both her time working within 1Spatial and through her experience at PwC where she was a technology specialist. Claire is a qualified Chartered Accountant.

Andrew Fabian – Chief Financial Officer

Andrew joined the Board as Interim Chief Financial Officer in June 2020 and transitioned into CFO in October 2020. Andrew was previously Group Finance Director of StatPro Group plc, a leading provider of cloud-based portfolio analysis software solutions, until its recent successful acquisition by Confluence Technologies, Inc. in 2019. Through his time at StatPro, Andrew experienced the transformation from an on-premise offering to a cloud platform, overseeing the expansion of the business both organically and through acquisition in the UK and internationally, and delivering a significant increase in shareholder value. Prior to joining StatPro, Andrew held senior financial roles at William Baird plc, De La Rue plc and Deloitte. Andrew is a Fellow of both the ICAEW and the Association of Corporate Treasurers. In 2012, Andrew was awarded a ranking in the 'Hot 20 FDs' in the TMT sector by BDO LLP and was a winner at the Finance Monthly CFO Awards in 2017.

Andrew Roberts - Non-Executive Chairman

Andrew joined the Board in September 2016 and was Executive Chairman from 30 December 2016 until 31 January 2018 when he became Non-Executive Chairman. Andrew brings significant experience to 1Spatial from both a technology and equity capital markets perspective. Andrew led The Innovation Group plc from 2009 until its sale to Carlyle Group in 2016 for £500 million. Previously Chairman of Kewill plc, a leading international supply chain software business, Non-Executive Director and Chairman of Civica, a leading UK IT services business and Non-Executive Chairman of Vega Group plc until its sale in 2008 to Finmeccanica SPA for £61 million. Andrew started his career at ICL and then led the management team that turned-around private—equity owned Data Sciences (then a leading BPO business), which was sold to IBM in 1996.

Francis Small - Non-Executive Director

Francis joined the Board in August 2017 as a Non-Executive Director. Francis brings significant experience from his financial services background, having been at Ernst & Young from 1979 to 2015 where he held key positions, including as London and then UK head of corporate finance, global vice chair and then managing partner of UK & Europe transaction advisory services, global leader of sovereign wealth funds (based in the Middle East) and ultimately senior partner for international clients. Francis graduated from Cambridge University with a degree in law, is a chartered accountant and a fellow of the ICAEW

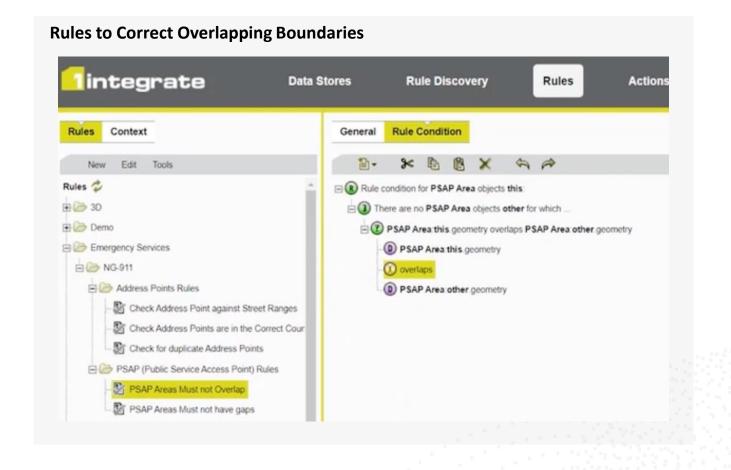
Peter Massey – Non-Executive Director

Peter joined the Board in July 2018 as a Non-Executive Director. Peter brings significant industry expertise and strategic insight to the Board in the key focus areas of Government, Utility and Transport which he has developed through his long career driving business growth within these industries. Peter has held a number of Senior Executive positions during his career including at Space Time Insight Inc., National Grid plc, Transco plc and British Gas plc.

In Peter's current roles as Business Development Director at On Device Solutions Limited and Founder and Managing Director at Upcurve Limited, he helps organisations enhance business performance and growth. Peter is a Chartered Engineer and graduated from the University of Salford with a BSc (Hons) in Natural Gas Engineering.



Spotlight on NG911 – Scalable solution



Our Purpose:

Enabling critical decisions by unlocking the value in data to make the world safer, smarter and more sustainable world

Safer

NUAR

- National Underground Asset Register (NUAR) project in collaboration with Atkins and Ordnance Survey
- Sharing data from over 650 data providers
- Prevent utility strikes
- Avoid life-changing injuries
- NG-9-1-1 solution e.g. State of Montana



- Sharing data for Response Centres with the State
- Call routing for US Emergency centres
- > Improved response times

Smarter



- Department of Finance in Northern Ireland (LPS) in collaboration with Version1
- Location master data management for evidencebased decisions for public services incl. rates/taxes
- Bringing together 2D and 3D data



- Northern Gas Networks (NGN)
- Ensuring accurate data for representation in digital twin of gas distribution network
- Enhanced future planning and decision making

Sustainable



- Energy Networks Association (ENA) in collaboration with Ordnance Survey
- Data sharing platform and digital twin for Electric
 Vehicle and Alternative energy sources planning



- Water Utilities Providers (France)
- Water utilities providers
- Safe and reliable water supply
- Improved operations, planning and maintenance



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